



Investor Presentation

July 2024

Forward-Looking Statements

Cautionary Statement on Forward-looking Statements

This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Exchange Act. This presentation includes forward-looking statements that reflect our current expectations, projections and goals relating to our future results, performance and prospects. Forward-looking statements include all statements that are not historical in nature and are not current facts, including our preliminary estimated financial information for Q2 2024. When used in this presentation, the words “believe,” “expect,” “plan,” “intend,” “anticipate,” “estimate,” “predict,” “potential,” “continue,” “may,” “might,” “should,” “could,” “will” or the negative of these terms or similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These forward-looking statements are based on our current expectations and assumptions about future events and are based on currently available information as to the outcome and timing of future events with respect to, among other things: our operating cash flows; the availability of capital and our liquidity; our ability to renew and refinance our debt; our future revenue, income and operating performance; our ability to sustain and improve our utilization, revenue and margins; our ability to maintain acceptable pricing for our services; future capital expenditures; our ability to finance equipment, working capital and capital expenditures; our ability to execute our long-term growth strategy and to integrate our acquisitions; our ability to successfully develop our research and technology capabilities and implement technological developments and enhancements; and the timing and success of strategic initiatives and special projects. The Company’s actual experience and results may differ materially from the experience and results anticipated in such statements. Forward-looking statements are not assurances of future performance and actual results could differ materially from our historical experience and our present expectations or projections. Although we believe the expectations and assumptions reflected in these forward-looking statements are reasonable as and when made, no assurance can be given that these assumptions are accurate or that any of these expectations will be achieved (in full or at all). Our forward-looking statements involve significant risks, contingencies and uncertainties, most of which are difficult to predict and many of which are beyond our control. Known material factors that could cause actual results to differ materially from those in the forward-looking statements include, but are not limited to, risks associated with the following: a decline in demand for our services, declining commodity prices, overcapacity and other competitive factors affecting our industry; the cyclical nature and volatility of the oil and gas industry, which impacts the level of exploration, production and development activity and spending patterns by oil and natural gas exploration and production companies; a decline in, or substantial volatility of, crude oil and gas commodity prices, which generally leads to decreased spending by our customers and negatively impacts drilling, completion and production activity; inflation; increases in interest rates; the ongoing conflict in Ukraine and its continuing effects on global trade; the on-going conflict in Israel; supply chain issues; and other risks and uncertainties listed in our filings with the U.S. Securities and Exchange Commission, including our Current Reports on Form 8-K that we file from time to time, Quarterly Reports on Form 10-Q and Annual Report on Form 10-K. Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise, except as required by law.

Information Regarding Preliminary Results

The preliminary estimated financial information contained in this presentation reflects management’s estimates based solely upon information available to it as of the date of this presentation and is not a comprehensive statement of the Company’s financial results for the three months ended June 30, 2024. The information presented herein should not be considered a substitute for full unaudited financial statements for the three months ended June 30, 2024 and should not be regarded as a representation by the Company or its management as to its actual financial results for the three months ended June 30, 2024. The preliminary estimated financial results described above constitute forward-looking statements. The preliminary estimated financial information presented herein is subject to change, and the Company’s actual financial results may differ from such preliminary estimates and such differences could be material. Accordingly, you should not place undue reliance upon these preliminary estimates.

In this presentation, “Q2E’24” and “Q2E 2024” refer to the midpoint of our preliminary Q2 2024 estimated financial results. See slides 24 and 25 for further information.

Additional information is available from KLX at its website, www.klx.com.

Disclaimer on Non-GAAP Financial Measures

This presentation includes adjusted EBITDA, adjusted EBITDA margin, levered free cash flow, net debt and net leverage ratio measures. Each of the metrics are “non-GAAP financial measures” as defined in Regulation G of the Securities Exchange Act of 1934.

Adjusted EBITDA is a supplemental non-GAAP financial measure that is used by management and external users of our financial statements, such as industry analysts, investors, lenders and rating agencies. Adjusted EBITDA is not a measure of net earnings or cash flows as determined by GAAP. We define adjusted EBITDA as net earnings (loss) before interest, taxes, depreciation and amortization, further adjusted for (i) goodwill and/or long-lived asset impairment charges, (ii) stock-based compensation expense, (iii) restructuring charges, (iv) transaction and integration costs related to acquisitions, and (v) other expenses or charges to exclude certain items that we believe are not reflective of the ongoing performance of our business. Adjusted EBITDA is used to calculate the Company’s leverage ratio, consistent with the terms of the Company’s ABL Facility.

We believe adjusted EBITDA is useful because it allows us to supplement the GAAP measures in order to more effectively evaluate our operating performance and compare the results of our operations from period to period without regard to our financing methods or capital structure. We exclude the items listed above in arriving at adjusted EBITDA because these amounts can vary substantially from company to company within our industry depending upon accounting methods and book values of assets, capital structures and the method by which the assets were acquired. Adjusted EBITDA should not be considered as an alternative to, or more meaningful than, net income as determined in accordance with GAAP, or as an indicator of our operating performance or liquidity. Certain items excluded from adjusted EBITDA are significant components in understanding and assessing a company’s financial performance, such as a company’s cost of capital and tax structure, as well as the historic costs of depreciable assets, none of which are components of adjusted EBITDA. Our computations of adjusted EBITDA may not be comparable to other similarly titled measures of other companies.

Adjusted EBITDA margin is a supplemental non-GAAP financial measure that is used by management and external users of our financial statements, such as industry analysts, investors, lenders and rating agencies. Adjusted EBITDA margin is not a measure of net earnings or cash flows as determined by GAAP. Adjusted EBITDA margin is defined as the quotient of adjusted EBITDA and total revenue. We believe adjusted EBITDA margin is useful because it allows us to more effectively evaluate our operating performance and compare the results of our operations from period to period without regard to our financing methods or capital structure, as a percentage of revenues.

We define levered free cash flow as net cash provided by operating activities less capital expenditures and proceeds from sale of property and equipment. Our management uses levered free cash flow to assess the Company’s liquidity and ability to repay maturing debt, fund operations and make additional investments. We believe that levered free cash flow provides useful information to investors because it is an important indicator of the Company’s liquidity, including its ability to reduce net debt, make strategic investments and repurchase stock.

We define net debt as total debt less cash and cash equivalents. We believe that net debt provides useful information to investors because it is an important indicator of the Company’s indebtedness.

We define net leverage ratio as net debt divided by Adjusted EBITDA over the last twelve months for LTM and as net debt divided by Q2 Adjusted EBITDA multiplied by four for Q2E Annualized, LQA or runrate. We believe that net leverage ratio provides useful information to investors because it is an important indicator of the Company’s indebtedness in relation to its operating performance.

Results of KLX Energy Services Holdings, Inc. (the “Company”, “KLXE”, “KLX”, “KLX Energy Services”, “we”, “us” or “our”) for the periods Q1’19 through Q1’20 are presented on a pre-merger combined basis, which is the sum of the Company and Quintana Energy Services, Inc. (“QES”) results as disclosed for the given period, without any pro forma adjustments. Note that legacy QES fiscal year ended on December 31 and legacy KLXE fiscal year ended on January 31, which continued for KLXE until the Company changed its fiscal year-end from January 31 to December 31, effective beginning with the year ended December 31, 2021.

NASDAQ
KLXE

Headquartered in
Houston, TX

Employees
~1,850

NEXT LEVEL READINESS

KLX Energy Services is a leading U.S. onshore provider of value-added, technologically-differentiated oilfield services focused on completion, intervention and production activities for the most technically demanding wells.

LTM Revenue
\$770MM

LTM Net Loss
\$33MM

LTM Adjusted
EBITDA
\$98MM

Results are midpoint of Q2E 2024 LTM expected results and headcount is as of June 30, 2024; LTM Adjusted EBITDA is a non-GAAP measure. For a reconciliation to the comparable GAAP measure, see Appendix.



COMPANY OVERVIEW

KLX Energy Services at a glance

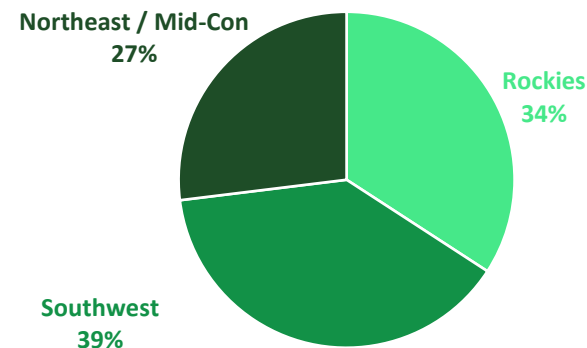
COMPANY OVERVIEW

- Leading U.S. onshore provider of technologically-differentiated, mission critical services for the full life-cycle of technically demanding wells across major US oil and gas basins
- ~1,850 total team members, including a deeply experienced ops leadership team with an average of 30+ years of industry experience and 10+ years with KLX
- 38 patents supporting proprietary products and services
- Vertical integration with in-house machining and R&D
- Long-standing relationships with blue-chip customer base
- Platform created through combination of organic and inorganic growth and well positioned to continue to grow via both

COMPANY HIGHLIGHTS

Market valuation: (\$mm)		KLXE
Equity market cap		\$107
Enterprise value		\$362
Multiples:	Metrics	
EV / LTME revenue	\$770	0.5x
EV / LTME Adj. EBITDA ^{1,3}	\$98	3.7x
EV / LQAE Adj. EBITDA ^{1,3}	\$102	3.5x
Credit metrics:		
Net debt / LTME Adj. EBITDA ^{1,3}		2.0x
Net debt / LQAE Adj. EBITDA ^{1,3}		1.9x
S&P / Moody's ratings		CCC+ / Caa1
Number of employees²:		~1,850

DIVERSIFIED BUSINESS MODEL



DIVERSIFIED PRODUCT OFFERING

Drilling (16% revenue ³)	<ul style="list-style-type: none"> 110 measurement-while-drilling kits Over 400 latest gen mud motors Leading team of Directional Drillers and MWD techs
Completion (46% revenue ³)	<ul style="list-style-type: none"> 23 modern, large-diameter Coiled Tubing Units 60+ Wireline Units (split with Production) 120+ Frac Trees and 50 Guardian Isolation Tools 490+ accommodation trailers (split with Drilling) 4 frac spreads (2 staffed and operating) Suite of proprietary tools & consumables
Production & Intervention (38% revenue ³)	<ul style="list-style-type: none"> Leading fleet of fishing and rentals tools 16 small diameter (2" or less) Coiled Tubing Units 30+ rig-assisted Snubbing Units Downhole production services

As of Q2E 2024. Company disclosure. FactSet as of July 17, 2024. Facility listing and product offering detail include facilities and tools acquired via the March 8, 2023 acquisition of Greene's Energy Group, LLC ("Greene's").

¹ Adjusted EBITDA is a non-GAAP measure. For a reconciliation to the comparable GAAP measure, see Appendix. ² Employee count as of June 30, 2024. ³ Based on preliminary midpoint of estimates for revenue.

Strategic Focus



Operational Excellence

- Provide market leading onsite job execution and safety
- Drive margin enhancing utilization
- Focus on pricing and cost structure to drive margins
- Expand share of wallet with top customers



Augment Balance Sheet Strength

- Continue to de-lever through a combination of EBITDA growth, free cash flow generation, debt reduction and consolidation
- Opportunistically pursuing refinancing of 2025 debt maturities in 2024



Technology & Organic Growth

- Expand integrated suite of proprietary technology and products
- Expand certain product service lines ("PSLs") geographically
- Continue to redeploy and expand our asset base in certain PSLs as returns warrant



Consolidation

- Believe KLX is the partner of choice for consolidation
- Maximize long-term shareholder value via synergistic consolidation
- Greene's acquisition is a blueprint by which KLX can structure win-win transactions, providing a conduit to liquidity for exceptional private oil service businesses

KLX / QES Merger Integration Success

Strategic Fit

- Premier provider of drilling, completion, production and intervention solutions with a returns-driven strategy
- Minimal customer overlap with significant cross-sell potential
- Positioned to participate in further industry consolidation

People

- Strong management team with proven operational track record and deep M&A experience
- Retention of key employees
- Strong Board and corporate governance

Efficiencies and Synergies

- Consolidated 24 facilities with overlapping geographic coverage and service offerings
- Eliminated duplicate management positions to reduce SG&A
- “Shared Services” consolidation and optimization
- Over \$50MM of annual, recurring cost synergies (reduced SG&A as a % of revenue from 21% in Q4 2019 (standalone KLX) to 11% in Q2 2024E)
- Approximately \$27MM in sale of obsolete assets since closing (through Q2 2024E)
- Aligned across common systems, processes and procedures

Valuation and Structure

- 100% equity financed, merger of equals
- Created platform that generated over \$1.0B of revenue and \$148MM of Adj EBITDA on a pro forma 2019 basis, including \$50MM of cost synergies
- Deleveraging and credit-enhancing to KLX

Recent Acquisition Case Study

In March 2023, KLX and Greene's formed a strong partnership based on a common culture focused on safety, execution, customer service and returns. The combined company is a leading provider of wellhead protection, flowback and well testing services. The acquisition of Greene's augmented the KLX frac rental and flowback offerings, providing KLX with a broader presence in the Permian and Eagle Ford basins.



Fixed Cost Synergies

\$3MM

All Stock Transaction

2.4MM Shares

Enterprise Value

\$30MM

2022 Revenue

\$69MM

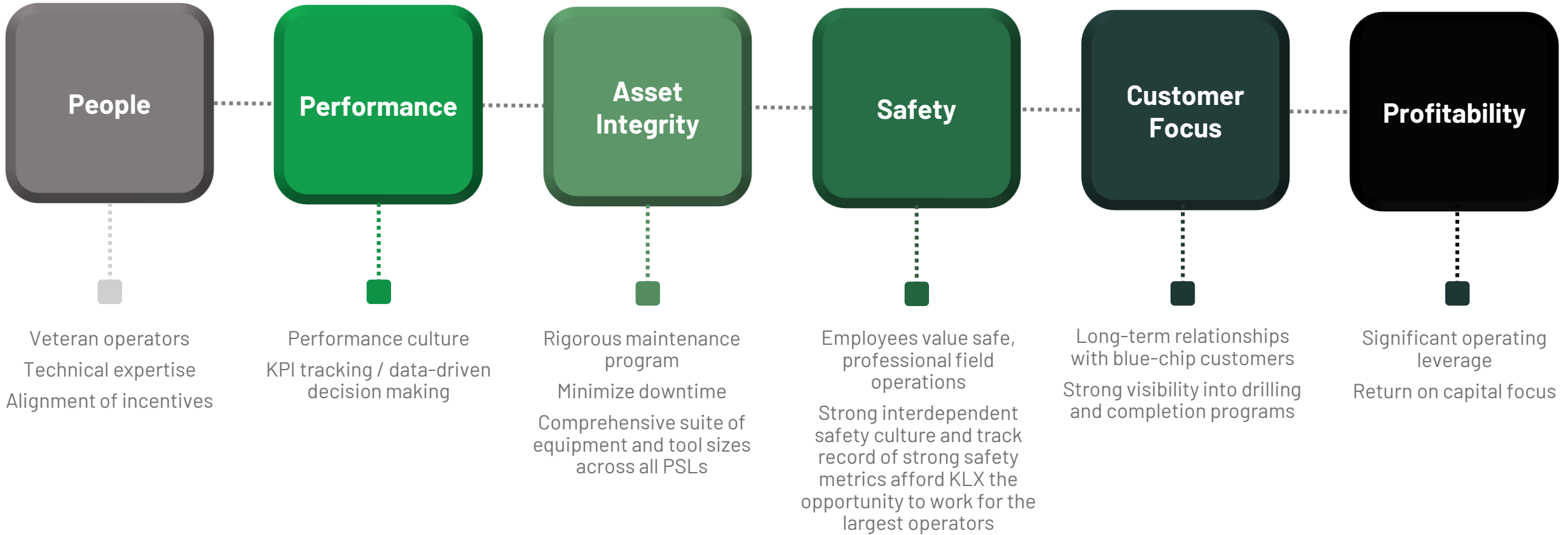
2022 Net Income

\$5MM

2022 Adjusted EBITDA

\$15MM

A Transformed KLX





CREDIT OVERVIEW

Key Investment Highlights

1

Attractive underlying fundamentals drive strong financial performance with conservative capital structure

2

Strong footprint in key energy producing basins

3

Differentiated services and market position generate superior profit margins and accelerate financial performance

4

Customer service focus and safety culture lead to deeply entrenched relationships with blue-chip customers

5

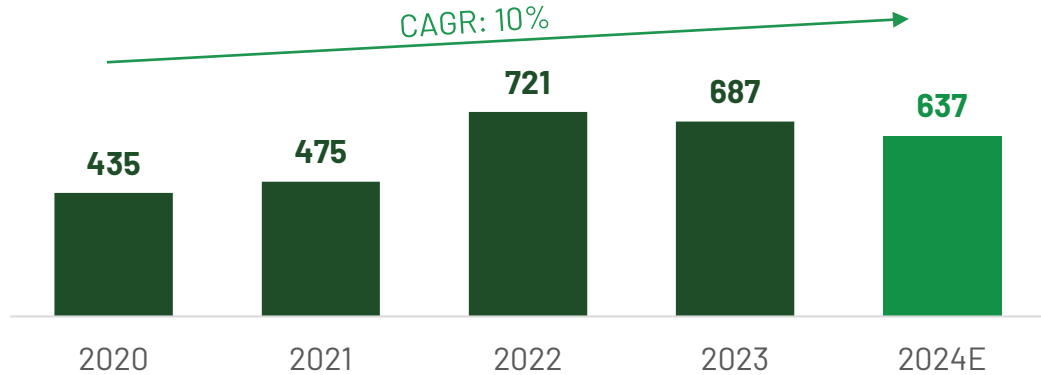
Executive management team with proven track record of building industry leading businesses and consolidating the sector

6

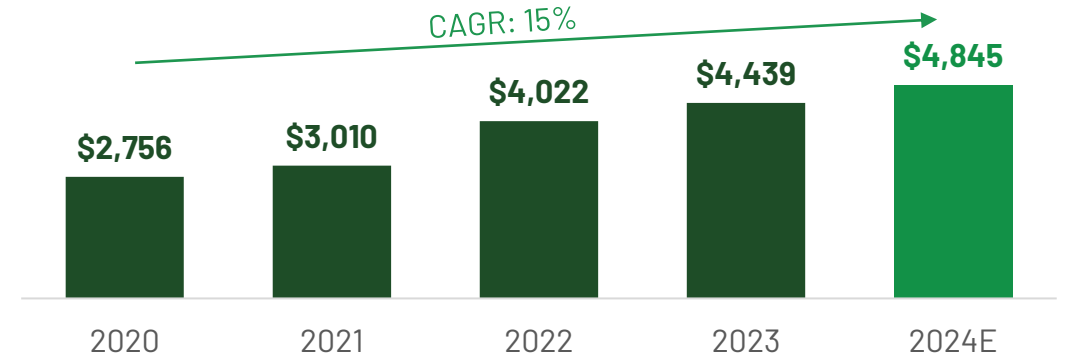
Conservative balance sheet and low leverage with ample liquidity profile

1 Macro Overview

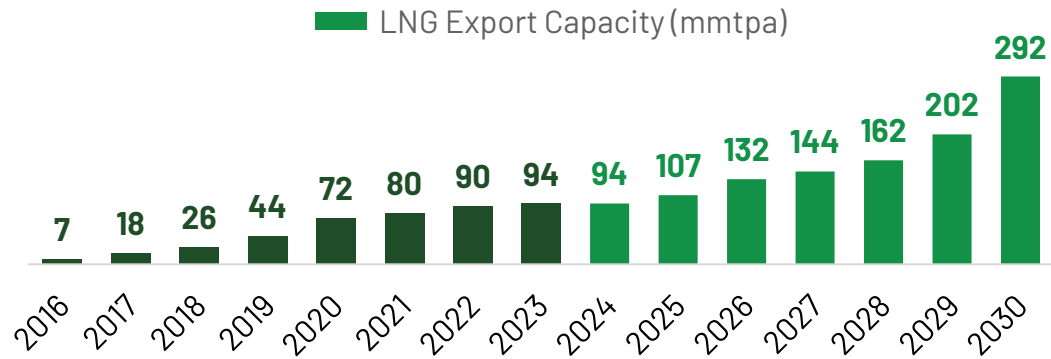
AVERAGE US RIG COUNT¹



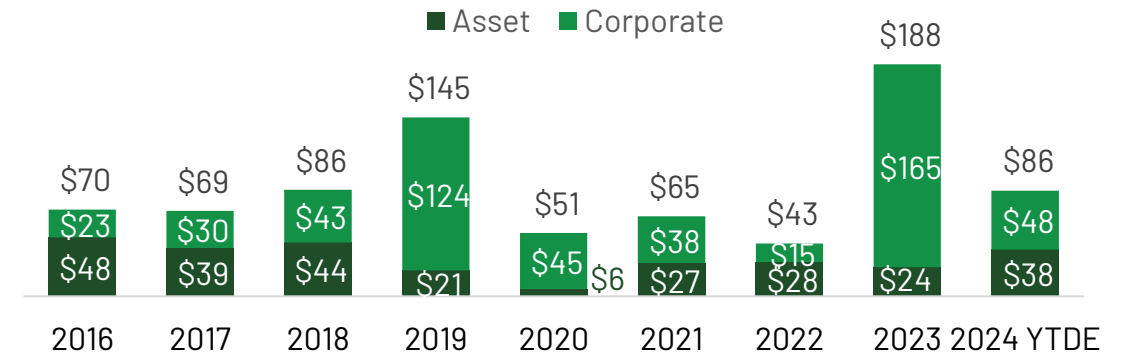
US ONSHORE WELL SERVICES SPENDING (\$MM)²



US LNG EXPORT CAPACITY³



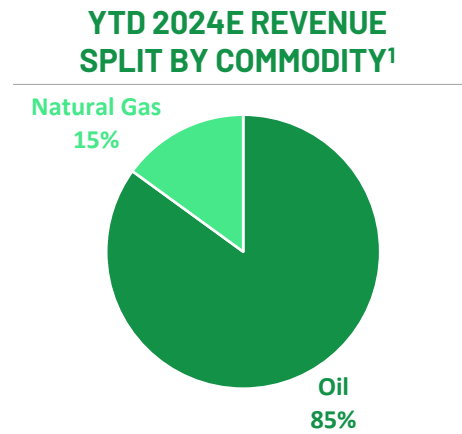
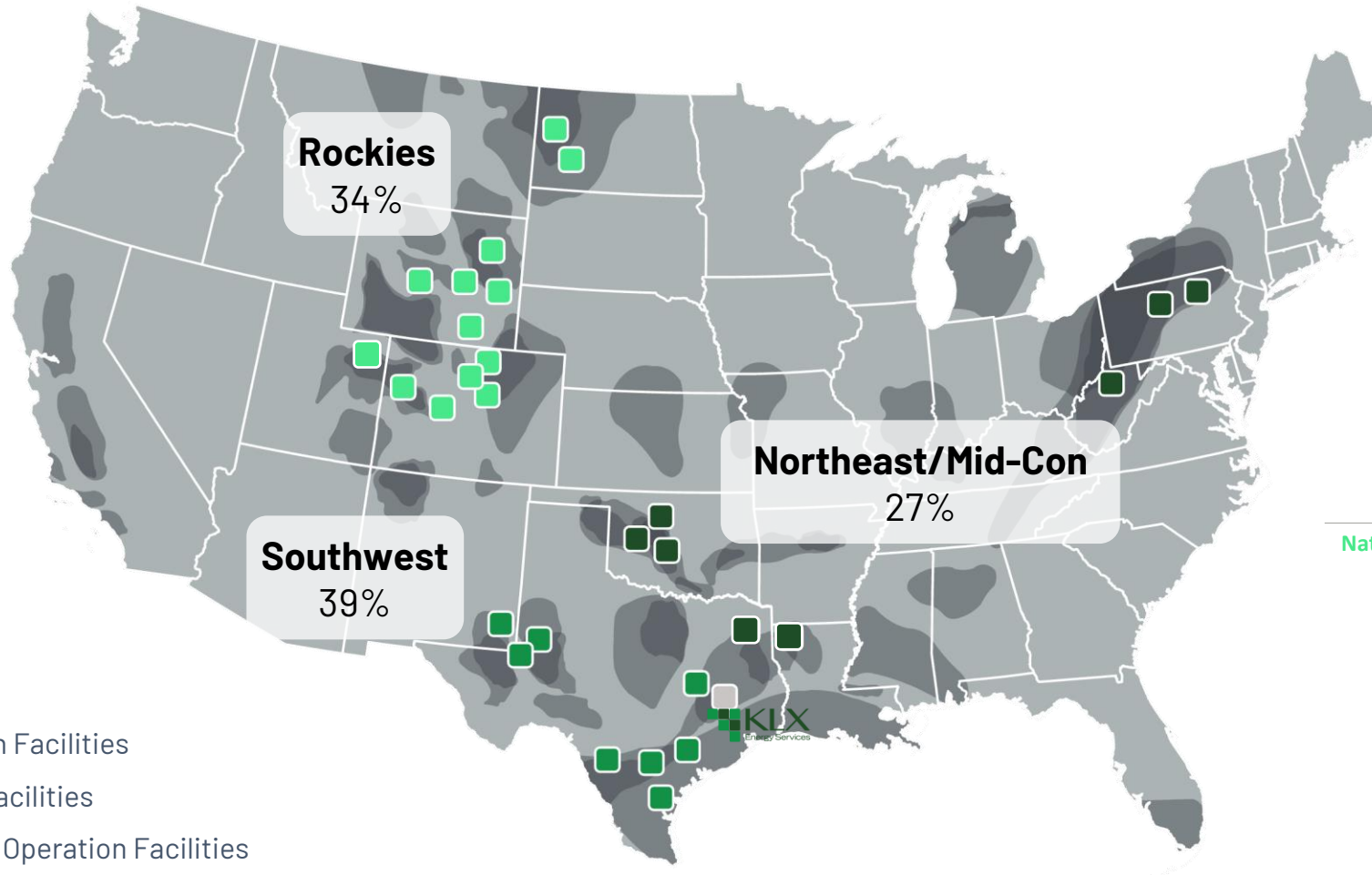
US E&P TRANSACTION VOLUME OVER TIME (\$BN)⁴



With a strong outlook on rig count and services spending, we believe KLX is well positioned to take advantage of market opportunities.

Source: ¹ Enverus, Baker Hughes, Equity Research; ² Spears & Associates Oilfield Market Report; ³ Wood Mackenzie; ⁴ Enverus; Based on announcement date; Includes announced deals that have either closed or not yet been terminated; Excludes JV, royalty and VPP transactions and those < \$20mm; Asset deals include property and acreage transactions. 2024 YTD shown as of July 17, 2024.

2 Areas of Operation



Revenue contribution based on Q2E 2024 expected results. Facility listing and product offering detail include facilities and tools acquired via the March 8, 2023 Greene's acquisition. ¹Gas contribution includes Haynesville and Marcellus activity as primary dry gas exposure

3 Diversified & Complementary Product Service Offering

- Diversified product service offering positions KLX to capture a larger percentage of customer spending across the lifecycle
- Refocused product service offering across core geographies to improve scale, utilization and returns

	Q2E 2024 Revenue ¹	Market Leader	Rockies	Southwest	Northeast/ Mid-Con	Select Products & Services
Directional Drilling	16%					MWD, proprietary K-Series mud motor, directional electronics and other modules
Accommodations	4%					Living accommodations, water & sewage services, light plants, generators and other
Coiled Tubing	16%					1-1/4" to 2-5/8" coiled tubing units
Pressure Pumping	10%					Acidizing, cement, frac
Other Completion Products & Services	18%					Flowback, frac valve rental, proprietary composite & dissolvable plugs and other proprietary products
Wireline	4%					Pump down, pipe recovery, logging
Tech Services	14%					Fishing tools & services, thru tubing, reverse units and snubbing
Rentals	18%					API certified BOPs, pressure control equipment, tubulars, torque and testing and pipe handling

¹Based on midpoint of revenue range

3 Technological Differentiation Drives Operational Efficiencies

Directional Drilling



- Proprietary MWD tool design and packaging
- Proprietary surface system
- SHRIMP™ – Slim High-Res Inertial Measurement Probe
- Mud Motor – proprietary lower end and in-house manufacturing
- Fleet of open-hole fishing tools

Well Construction



- Wide range of well construction equipment spanning a variety of sizes and configurations
 - ❑ HPHT float equipment
 - ❑ Latch-in plugs and wiper plugs
 - ❑ Centralizers
 - ❑ 2-stage cement tools and annular casing packers
 - ❑ Liner hanger systems

Completions



- Composite and PhantM dissolvable frac plugs
- Retrievable packers and bridge plugs
- Proprietary Oracle SRT Extended Reach Tool (“ERT”)(Two patents pending)
- Proprietary and patented PDC bearing mud motor
- Suite of Whisper Series electric Wireline, Snubbing and Coiled Tubing equipment

Production



- Production packers
- Packer tubing accessories
- Complete suite of cast iron products, including CICR and CIBP
- Service tools for remedial and workover, including squeeze, cement, swab testing, etc.
- Comprehensive suite of proprietary fishing tools

3

CONTINUOUS ADVANCEMENT IN RESEARCH & DEVELOPMENT

- R&D facility in Houston supports continuous technology development
- 8 dedicated engineers supporting the R&D effort across the organization



PhantM Dissolvable Plug



- Top ball and bottom set design with zero presets
- Tested and qualified up to 10,000psi and 350°F
- Available in both Saltwater Alloy and Fresh Water Alloy
- 100% traceability and QA/QC throughout manufacturing
- 4.5", 5.5" and 6.0" designs
- 100% USA designed and manufactured



Oracle Smart Reach Tool



- Two Patent Pending High performance ERT's
- Addressable tool with on/off toggle
- Downlinking capability with infinitely adjustable frequency
- Data memory logging
- Higher Volume / Lower Circulation Pressure
- Enhanced safety and ESG benefits



4 KLX – The Choice of Top Operators

~680

Unique customers serviced in 2023 with no one customer accounting for more than 10% of 2023 revenue

48%

Revenue driven by top 10 customers in YTD 2024

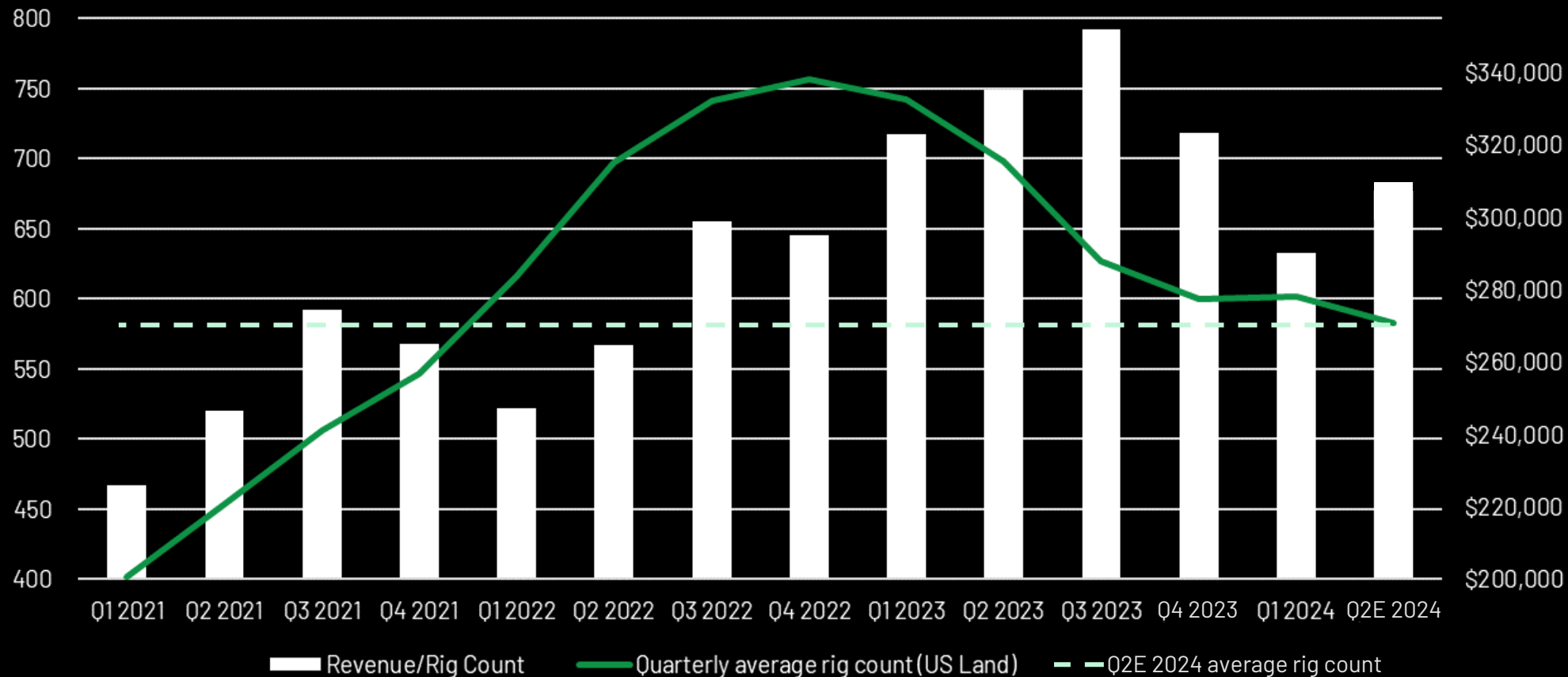


Significant leverage to the most active operators and industry consolidators in the United States



4 Steadily Gaining Market Share

US Land Rig Count and KLX Quarterly Revenue per Rig Count



Source: Company & Baker Hughes.

Note that the Company changed its fiscal year-end from January 31 to December 31, effective beginning with the year ended December 31, 2021. As such, quarterly data for Q1'21 includes results for three months ended April 30, 2021, and quarterly data for Q2'21 includes results for three months ended July 31, 2021. We have presented Q3'21 on a pro forma basis as three months ended September 30, 2021, and we have presented Q4'21 on a pro forma basis as three months ended December 31, 2021. Q2'24 revenue per rig represents the range of revenue for Q2E 2024 as provided on 7/16/2024.

5 Deeply Experienced Leadership Team



25+ years of industry experience
Co-founded and COO of QES
Managing Director – Oilfield Services for Quintana Energy Partners

Citigroup Global Markets Inc.
BS in Mechanical Engineering from Louisiana State University
MBA from Rice University



17+ years of industry experience
Co-founded and served as CFO of QES
Vice President of Quintana Energy Partners

Simmons & Company's investment banking group
BSBA from Villanova University



30+ years of industry experience
Served as QES executive VP, General Counsel and CCO since IPO
Previously served in executive and leadership roles with Archer, BJ and SLB

BBA in Accounting from Texas A&M
JD from the University of Houston



30+ years of industry experience
Previously led Archer North America's completions business

US and International leadership roles over 20+ years with Halliburton
BS from University of Texas

6

Enhanced Capitalization & Leverage Profile

Cash

\$87MM

Liquidity

\$126MM

Net Debt

\$198MM

Q2E'24 Annualized
Net Leverage
Ratio

1.9x¹

Replacement
Value of Assets

\$1.1bn

Maturity

Nov. 2025

6 KLX Financial Policy

Liquidity



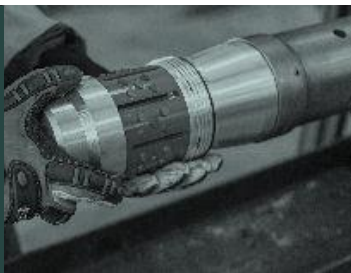
- Strong liquidity and cash flow generation with moderate capex requirements sets the stage for opportunistic net debt reduction going forward
- With Q2E 2024 liquidity of approximately \$126MM inclusive of \$87MM in cash

Leverage and dividend policy



- Conservative net leverage¹ profile of $< \sim 2.0x$ with a heavy cash balance positions KLX well to weather possible headwinds
- No current intention to pay dividends or repurchase stock in the near-term, ensuring the business has a flexible financial future

Investment / M&A Strategy



- Two major M&A transactions in the last four years (KLX/QES merger and Greene's acquisition) showing an active yet disciplined approach to inorganic growth
- Opportunistic strategy that focuses on strategic fit, financial returns and culture
- Continue to pursue equity-oriented M&A
- Historically operated with \$50MM ATM program

¹ Net debt and net leverage ratio are non-GAAP measures. For a reconciliation to the comparable GAAP measures, see Appendix.



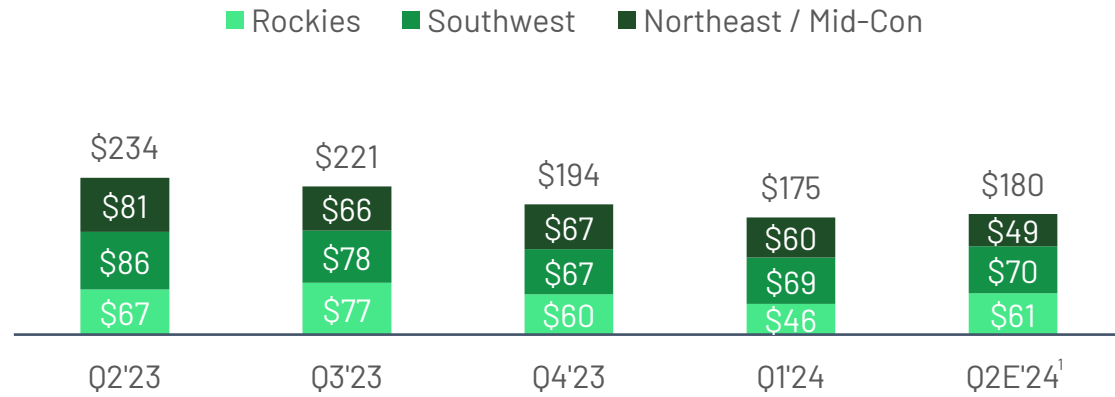
FINANCIAL OVERVIEW

Q2E 2024 Summary

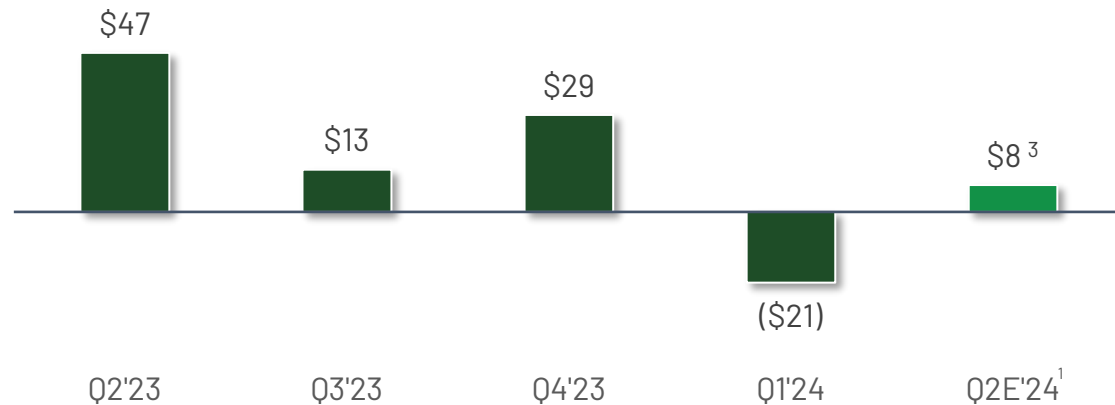
- **\$180MM** of Revenue **increased 3%** sequentially, despite 3% decline in average rig count over the same period
- Enacted approximately **\$16 million of annualized cost reductions** in the second quarter of 2024 primarily related to operational streamlining initiatives, insurance and professional fees
- Adjusted EBITDA **increased 113%** sequentially to **\$26MM**
- **14% Adjusted EBITDA Margin**, more than doubled from 7% in Q1 2024
 - The sequential improvement in Adjusted EBITDA and Adjusted EBITDA Margin was driven by a **non-recurrence of first quarter 2024 transitory issues, cost structure optimization initiatives, improved crew/asset utilization, seasonally-reduced payroll tax exposure**, and a **shift in revenue mix towards higher margin segments (Rockies) and product services lines (Rentals and Tech Services)**, particularly within the Rockies and Southwest segments
- **Cash of \$87MM**, increased \$2MM sequentially
- **Net Debt of \$198MM**, reduced 1% sequentially
- Continue to be **conservatively capitalized** with runrate and LTM net leverage ratios of **1.9x and 2.0x**, respectively

KLX Financial Summary

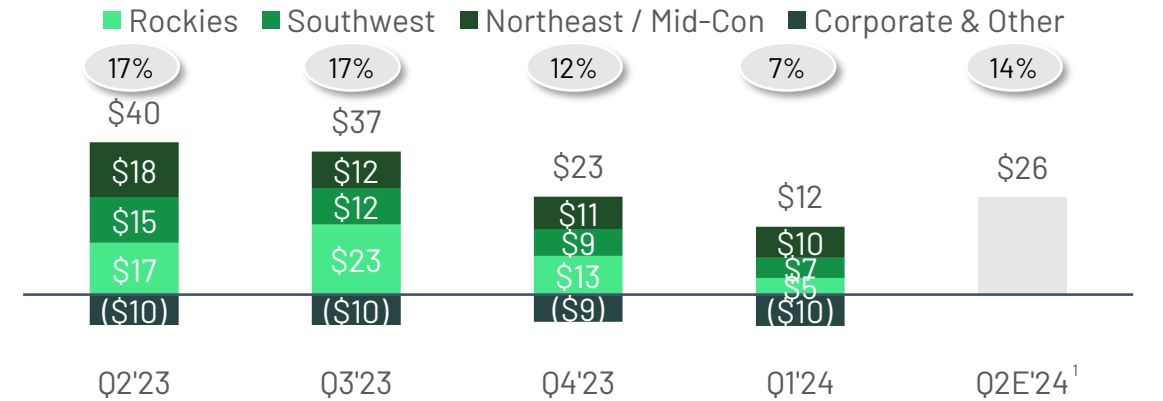
REVENUE (\$MM)



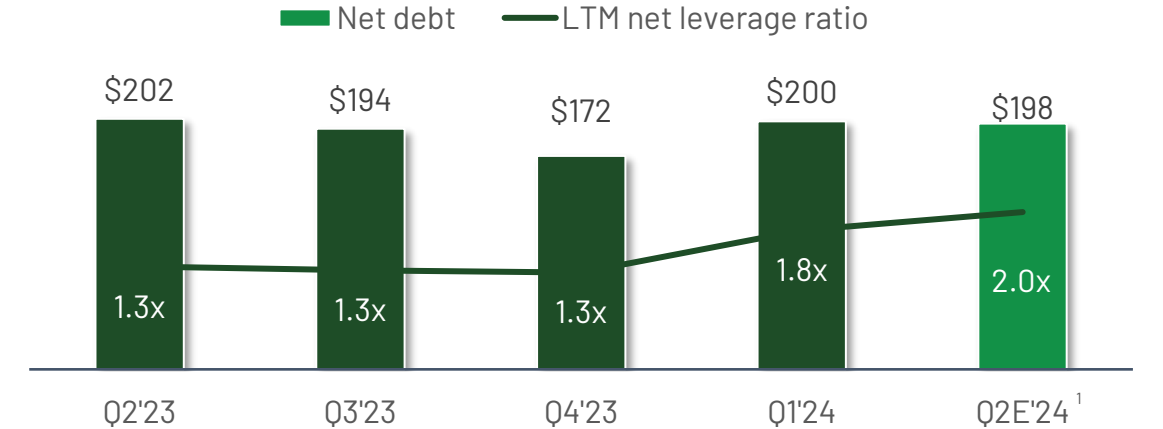
LEVERED FREE CASH FLOW² (\$MM)



ADJUSTED EBITDA² (\$MM)



NET DEBT & LTM NET LEVERAGE RATIO²



Note: KLX's acquisition of Greene's closed in March 2023 and the 2022 Greene's EBITDA was \$14.7mm; ¹ Preliminary Q2 2024 financial results assuming midpoint of estimates; ² Adjusted EBITDA, EBITDA margin, levered free cash flow and net leverage ratio are non-GAAP measures. For a reconciliation to the comparable GAAP measures, see Appendix; ³ Shown as the midpoint of the range.

Enhanced Capitalization & Leverage Profile

HIGHLIGHTS

- Prudent net leverage ratio and leverage management since emerging from COVID¹
 - Net Debt / Q2E'24 LTM Adjusted EBITDA is moderate at ~2.0x
- ABL facility has ample liquidity for growth and working capital
 - Strong liquidity profile of \$126mm consisting of \$39mm of availability under our ABL facility as of the May 2024 Borrowing Base Certificate and \$87mm of cash as of 6/30/24E

CURRENT CAPITALIZATION

As of 6/30/2024E	(\$mm)	% Cap	xEBITDA
Cash and cash equivalents	\$87		
\$120mm ABL due '25	50	13%	
Senior Sec. Notes due '25	235	60%	
Total debt	\$285	73%	2.9x
Net debt	\$198	51%	2.0x
Market equity value as of 7/17/24	\$107	27%	
Total capitalization	\$392	100%	
Q2E'24 LTM Adjusted EBITDA¹			\$98
Liquidity summary			
Net available borrowing capacity	39		
Cash	87		
Liquidity	\$126		



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Investor Relations

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Appendix



Reconciliation of Consolidated Net (Loss) Income to Adjusted EBITDA (Loss)

(dollar amounts in millions)

	01'19 ⁽²⁾	02'19 ⁽²⁾	03'19 ⁽²⁾	04'19 ⁽²⁾	01'20 ⁽²⁾	02'20	03'20	04'20	01'21	02'21	03'21 ⁽³⁾	04'21 ⁽³⁾	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24	02E'24 ⁽⁴⁾ Low	02E'24 ⁽⁴⁾ High
Consolidated net (loss) income ⁽¹⁾	\$ (13.9)	\$ (7.8)	\$ (117.2)	\$ (33.0)	\$ (263.8)	\$ (54.8)	\$ (38.3)	\$ (30.5)	\$ (36.8)	\$ (25.0)	\$ (20.3)	\$ (18.6)	\$ (19.9)	\$ (7.5)	\$ 11.1	\$ 13.2	\$ 9.4	\$ 11.4	\$ 7.6	\$ (9.2)	\$ (22.2)	\$ (10.9)	\$ (7.3)
Income tax expense (benefit)	0.5	0.3	(0.3)	(8.4)	0.1	—	0.2	0.1	0.1	0.1	0.1	0.1	0.1	0.2	0.3	—	0.2	(0.3)	0.3	2.8	0.2	0.3	0.1
Interest expense, net	7.8	8.3	8.1	8.3	8.1	7.6	7.7	8.0	7.8	8.0	8.2	8.2	8.3	8.7	9.0	9.0	9.3	8.5	8.5	8.4	8.9	9.3	9.1
Operating (loss) income	(5.6)	0.8	(109.4)	(33.1)	(255.6)	(47.2)	(30.4)	(22.4)	(28.9)	(16.9)	(12.0)	(10.3)	(11.5)	1.4	20.4	22.2	18.9	19.6	16.4	2.0	(13.1)	(1.3)	1.9
Bargain purchase gain	—	—	—	—	—	—	2.4	(1.6)	—	0.5	0.5	—	—	—	—	—	(3.2)	1.2	0.1	—	—	—	—
Impairment and other charges	—	—	87.3	1.2	218.0	—	4.4	0.8	—	0.2	0.2	—	—	—	—	—	—	—	—	—	—	0.1	0.1
One-time costs (benefits), excluding impairment and other charges	5.4	1.2	12.3	5.0	14.7	1.6	3.0	2.4	3.3	1.3	0.7	1.4	2.0	1.2	1.7	(0.5)	5.3	0.5	0.5	0.5	2.3	1.2	1.4
Adjusted operating (loss) income	(0.2)	2.0	(9.8)	(26.9)	(22.9)	(45.6)	(20.6)	(20.8)	(25.6)	(14.9)	(10.6)	(8.9)	(9.5)	2.6	22.1	21.7	21.0	21.3	17.0	2.5	(10.8)	—	3.4
Depreciation and amortization	27.2	29.6	29.9	26.8	26.1	21.5	14.7	17.9	15.4	14.5	13.8	14.8	13.7	14.0	14.2	14.9	16.5	17.6	18.9	19.8	21.9	23.2	23.0
Non-cash compensation	7.3	7.3	6.0	6.6	1.8	4.8	0.5	0.3	0.8	1.0	0.9	0.8	0.7	0.8	0.8	0.7	0.7	0.8	0.8	0.7	0.9	1.1	0.9
Adjusted EBITDA (loss)	\$ 34.3	\$ 38.9	\$ 26.1	\$ 6.5	\$ 5.0	\$ (19.3)	\$ (5.4)	\$ (2.6)	\$ (9.4)	\$ 0.6	\$ 4.1	\$ 6.7	\$ 4.9	\$ 17.4	\$ 37.1	\$ 37.3	\$ 38.2	\$ 39.7	\$ 36.7	\$ 23.0	\$ 12.0	\$ 24.3	\$ 27.3

*Previously announced quarterly numbers may not sum to the year-end total due to rounding.

⁽¹⁾ Quarterly cost of sales includes \$2.1 million of lease expense associated with five coiled tubing unit leases.

⁽²⁾ The Company's results for the periods 01'19 through 01'20 are presented on a pre-merger combined basis, which is the sum of KLX Energy Services Holdings, Inc. ("KLXE") and Quintana Energy Services, Inc. ("QES") results as disclosed for the given period, without any pro forma adjustments. Note that legacy QES fiscal year ended on December 31 and legacy KLXE fiscal year ended on January 31, which continued for KLXE until the Company changed its fiscal year-end from January 31 to December 31, effective beginning with the year ended December 31, 2021. As a result, our pre-merger combined quarterly data for 01'19 includes legacy KLXE for three months ended April 30, 2019 and legacy QES for three months ended March 31, 2019, for 02'19 includes legacy KLXE for three months ended July 31, 2019 and legacy QES for three months ended June 30, 2019, for 03'19 includes legacy KLXE for three months ended October 31, 2019 and legacy QES for three months ended September 30, 2019, for 04'19 includes legacy KLXE for three months ended January 31, 2020 and legacy QES for three months ended December 31, 2019, and for 01'20 includes legacy KLXE for three months ended April 30, 2020 and legacy QES for three months ended March 31, 2020. Furthermore, note that we have presented 02'20 on a pro forma basis as the results of legacy KLXE and legacy QES assuming the Merger had occurred on February 1, 2020. Pre-merger periods exclude the value of deal synergies.

⁽³⁾ We have presented 03'21 on a pro forma basis as three months ended September 30, 2021, and we have presented 04'21 on a pro forma basis as three months ended December 31, 2021.

⁽⁴⁾ The one-time costs during the second quarter of 2024 relate to professional services and impairment and other charges.

Consolidated Net (Loss) Income Margin and Consolidated Adjusted EBITDA Margin Reconciliations

(dollar amounts in millions)

	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24	02E'24 Low	02E'24 High
Net (loss) income	\$ (19.9)	\$ (7.5)	\$ 11.1	\$ 13.2	\$ 9.4	\$ 11.4	\$ 7.6	\$ (9.2)	\$ (22.2)	\$ (10.9)	\$ (7.3)
Revenue	152.3	184.4	221.6	223.3	239.6	234.0	220.6	194.2	174.7	178.2	182.2

Consolidated net (loss) income margin percentage.....	(13.1) %	(4.1) %	5.0 %	5.9 %	3.9 %	4.9 %	3.4 %	(4.7) %	(12.7) %	(6.1) %	(4.0) %
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	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24	02E'24 Low	02E'24 High
Adjusted EBITDA	\$ 4.9	\$ 17.4	\$ 37.1	\$ 37.3	\$ 38.2	\$ 39.7	\$ 36.7	\$ 23.0	\$ 12.0	\$ 24.3	\$ 27.3
Revenue	152.3	184.4	221.6	223.3	239.6	234.0	220.6	194.2	174.7	178.2	182.2

Consolidated Adjusted EBITDA margin percentage.....	3.2 %	9.4 %	16.7 %	16.7 %	15.9 %	17.0 %	16.6 %	11.8 %	6.9 %	13.6 %	15.0 %
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Reconciliation of Segment Operating (Loss) Income to Adjusted EBITDA

(dollar amounts in millions)

	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24		01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24		01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24
Rocky Mountains operating (loss) income	\$ (0.8)	\$ 4.0	\$ 11.7	\$ 12.4	\$ 9.8	\$ 11.9	\$ 17.7	\$ 6.7	\$ (1.2)	Southwest operating (loss) income	\$ (0.4)	\$ 2.0	\$ 5.2	\$ 7.7	\$ 4.8	\$ 8.1	\$ 4.8	\$ 1.7	\$ (0.7)	Northeast/Mid-Con operating (loss) income	\$ (0.8)	\$ 7.3	\$ 17.2	\$ 15.4	\$ 18.7	\$ 12.6	\$ 5.2	\$ 4.1	\$ 2.4
One-time costs ⁽¹⁾	0.1	0.1	0.3	—	—	—	—	—	—	One-time costs ⁽¹⁾	0.1	(0.2)	0.4	0.1	—	—	0.2	0.3	—	One-time costs ⁽¹⁾	0.1	0.1	—	0.1	—	—	—	0.1	0.3
Adjusted operating (loss) income	(0.7)	4.1	12.0	12.4	9.8	11.9	17.7	6.7	(1.2)	Adjusted operating (loss) income	(0.3)	1.8	5.6	7.8	4.8	8.1	5.0	2.0	(0.7)	Adjusted operating (loss) income	(0.7)	7.4	17.2	15.5	18.7	12.6	5.2	4.2	2.7
Depreciation and amortization expense	5.4	5.2	5.3	5.5	5.7	5.1	5.6	6.0	6.6	Depreciation and amortization expense	4.5	4.6	4.6	4.6	5.4	6.7	6.8	6.8	7.4	Depreciation and amortization expense	3.4	3.6	4.0	4.2	5.0	5.4	6.1	6.4	7.4
Non-cash compensation	—	—	—	—	—	—	—	—	—	Non-cash compensation	—	—	—	—	—	—	—	—	—	Non-cash compensation	—	0.1	0.1	—	—	—	0.1	0.1	0.1
Rocky Mountains Adjusted EBITDA	\$ 4.7	\$ 9.3	\$ 17.3	\$ 17.9	\$ 15.5	\$ 17.0	\$ 23.3	\$ 12.7	\$ 5.4	Southwest Adjusted EBITDA	\$ 4.2	\$ 6.4	\$ 10.2	\$ 12.4	\$ 10.2	\$ 14.8	\$ 11.8	\$ 8.8	\$ 6.7	Northeast/Mid-Con Adjusted EBITDA	\$ 2.7	\$ 11.1	\$ 21.3	\$ 19.7	\$ 23.7	\$ 18.0	\$ 11.4	\$ 10.7	\$ 10.2

(1) One-time costs are defined in the Reconciliation of Consolidated Net Loss to Adjusted EBITDA (loss) table above. For purposes of segment reconciliation, one-time costs also includes impairment and other charges.

Segment Operating Income (Loss) Margin Reconciliation

(dollar amounts in millions)

	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24
Rocky Mountains									
Operating (loss) income ...	\$(0.8)	\$4.0	\$11.7	\$12.4	\$9.8	\$11.9	\$17.7	\$6.7	\$(1.2)
Revenue	43.3	53.1	66.5	66.1	67.9	66.4	77.0	60.0	45.6
Segment operating (loss) income margin percentage.....	(1.8)%	7.5 %	17.6 %	18.8 %	14.4 %	17.9 %	23.0 %	11.2 %	(2.6)%
Southwest									
Operating (loss) income ...	(0.4)	2.0	5.2	7.7	4.8	8.1	4.8	1.7	(0.7)
Revenue	51.9	60.0	68.5	74.8	73.4	86.3	77.8	67.3	69.4
Segment operating (loss) income margin percentage.....	(0.8)%	3.3 %	7.6 %	10.3 %	6.5 %	9.4 %	6.2 %	2.5 %	(1.0)%
Northeast/Mid-Con									
Operating (loss) income ...	(0.8)	7.3	17.2	15.4	18.7	12.6	5.2	4.1	2.4
Revenue	57.1	71.3	86.6	82.4	98.3	81.3	65.8	66.9	59.7
Segment operating (loss) income margin percentage.....	(1.4)%	10.2 %	19.9 %	18.7 %	19.0 %	15.5 %	7.9 %	6.1 %	4.0 %

Segment Adjusted EBITDA Margin Reconciliation

(dollar amounts in millions)

	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24
Rocky Mountains									
Adjusted EBITDA	\$4.7	\$9.3	\$17.3	\$17.9	\$15.5	\$17.0	\$23.3	\$12.7	\$5.4
Revenue	43.3	53.1	66.5	66.1	67.9	66.4	77.0	60.0	45.6
Adjusted EBITDA Margin Percentage.....	10.9 %	17.5 %	26.0 %	27.1 %	22.8 %	25.6 %	30.3 %	21.2 %	11.8 %
Southwest									
Adjusted EBITDA	4.2	6.4	10.2	12.4	10.2	14.8	11.8	8.8	6.7
Revenue	51.9	60.0	68.5	74.8	73.4	86.3	77.8	67.3	69.4
Adjusted EBITDA Margin Percentage.....	8.1 %	10.7 %	14.9 %	16.6 %	13.9 %	17.1 %	15.2 %	13.1 %	9.7 %
Northeast/Mid-Con									
Adjusted EBITDA	2.7	11.1	21.3	19.7	23.7	18.0	11.4	10.7	10.2
Revenue	57.1	71.3	86.6	82.4	98.3	81.3	65.8	66.9	59.7
Adjusted EBITDA Margin Percentage.....	4.7 %	15.6 %	24.6 %	23.9 %	24.1 %	22.1 %	17.3 %	16.0 %	17.1 %

Adjusted SG&A Margin Reconciliation

(dollar amounts in millions)

	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24
Adjusted selling, general and administrative	\$14.3	\$15.9	\$17.1	\$19.4	\$20.2	\$20.7	\$17.5	\$19.0	\$18.7
Revenue	152.3	184.4	221.6	223.3	239.6	234.0	220.6	194.2	174.7
Adjusted SG&A Margin Percentage	9.4 %	8.6 %	7.7 %	8.7 %	8.4 %	8.8 %	7.9 %	9.8 %	10.7 %

Free Cash Flow Reconciliation

(dollar amounts in millions)

	Q1'22	Q2'22	Q3'22	Q4'22	Q1'23	Q2'23	Q3'23	Q4'23	Q1'24	Q2E'24 Low	Q2E'24 High
Net cash flow (used in) provided by operating	\$ (6.2)	\$ (8.4)	\$ 18.5	\$ 11.8	\$ (8.6)	\$ 60.0	\$ 25.6	\$ 38.6	\$ (10.8)	\$ 17.7	\$ 21.7
Capital expenditures.....	(5.8)	(7.8)	(12.5)	(9.5)	(10.3)	(16.2)	(17.8)	(12.8)	(13.5)	(16.3)	(14.3)
Proceeds from sale of property and equipment....	2.6	3.9	5.3	5.1	5.0	3.5	4.8	3.0	3.3	3.4	3.2
Levered free cash flow	\$ (9.4)	\$ (12.3)	\$ 11.3	\$ 7.4	\$ (13.9)	\$ 47.3	\$ 12.6	\$ 28.8	\$ (21.0)	\$ 4.8	\$ 10.6

Net Debt and Net Leverage Ratio Reconciliations

(dollar amounts in millions)

	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24	02E'24
Total Debt	\$ 275.1	\$ 295.4	\$ 295.6	\$ 283.4	\$ 283.6	\$ 283.8	\$ 284.1	\$ 284.3	\$ 284.6	\$ 284.9
Cash	19.4	31.5	41.4	57.4	39.6	82.1	90.4	112.5	84.9	86.9
Net Debt	\$ 255.7	\$ 263.9	\$ 254.2	\$ 226.0	\$ 244.0	\$ 201.7	\$ 193.7	\$ 171.8	\$ 199.7	\$ 198.0

	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24	02E'24 Low	02E'24 High
LTM Adjusted EBITDA	16.3	33.1	66.1	96.7	130.0	152.3	151.9	137.6	111.4	96.0	99.0
Net Debt	255.7	263.9	254.2	226.0	244.0	201.7	193.7	171.8	199.7	198.0	198.0
LTM Net Leverage Ratio ..	15.7	8.0	3.8	2.3	1.9	1.3	1.3	1.2	1.8	2.1	2.0

	01'22	02'22	03'22	04'22	01'23	02'23	03'23	04'23	01'24	02E'24 Low	02E'24 High
LQA Adjusted EBITDA	19.6	69.6	148.4	149.2	152.8	158.8	146.8	92.0	48.0	97.2	109.2
Net Debt	255.7	263.9	254.2	226.0	244.0	201.7	193.7	171.8	199.7	198.0	198.0
LQA Net Leverage Ratio ..	13.0	3.8	1.7	1.5	1.6	1.3	1.3	1.9	4.2	2.0	1.8